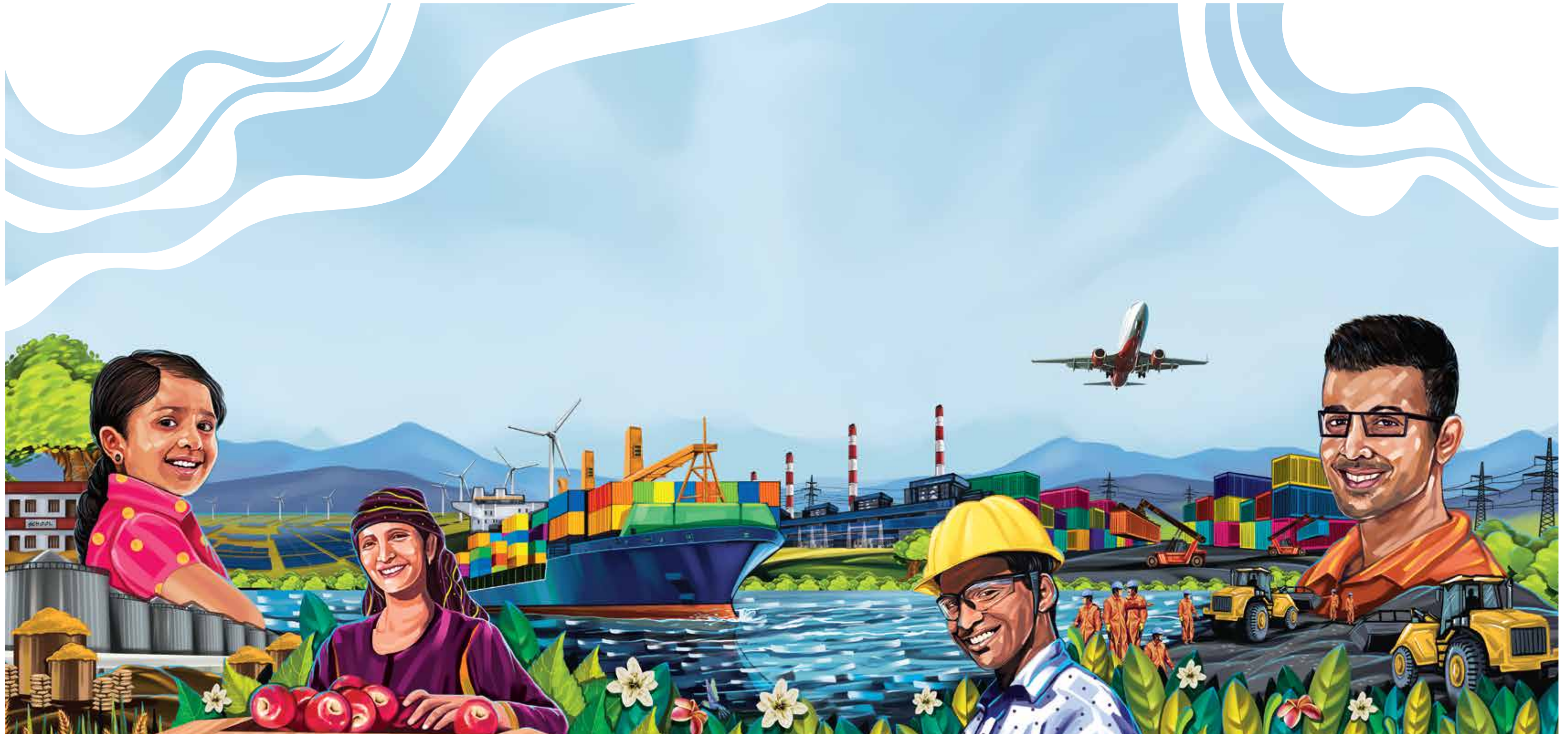




Growth
with
Goodness

adani





Growth,

the way it is
meant to be.

Growth, to us, isn't about the businesses we're involved in. Growth is about the real impact we can create. It's about the lives we can touch, the communities we can nourish, and the future we can inspire. With our sheer size of operations, we have reached out to the remotest of geographies with ease. Be it power transmission or solar energy generation, or Agri-logistics, we go for large-scale execution that benefits millions of Indians. We are proud of this quality of our operations, which we have consciously extended beyond our businesses to impact healthcare, education, employment generation and the creation of sustainable livelihoods for the communities that deserve them. We believe that growth can lead to goodness that inspires us and drives us.

Not India's
largest
integrated
organisation,
but India's
largest
goodness
creators.

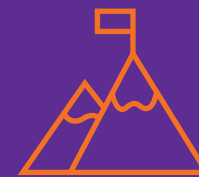
Racing ahead of others can surely reserve the apex seat, but how far will it take us is a question that keeps surfacing in our retrospection. We believe that the Adani Group is not just in the business of Resources, Logistics, Energy and Agri. Rather, it strives to transform lives by creating opportunities for employment and a sustainable livelihood using our business as the medium to attain these goals of goodness. For us, the title of the largest integrated organisation doesn't ring a bell; the day we come to be known as the largest changemakers is the day we will achieve our purpose, philosophy, and vision of 'Nation Building'. We want our achievements to become the beacon of goodness, moving lives, bridging oceans, and bringing the world closer to millions. We believe our efforts, unless they enlighten lives, are futile. We are headquartered in Ahmedabad, India, and have operations across the world. We owe our success and leadership position to our core philosophy of Growth with Goodness.

To bring out the goodness of the world,
it helps to start with self.
Our vision and values define this goodness.



Vision

To be a world-class leader in businesses that enrich lives and contribute to nations in building infrastructure through sustainable value creation.



Courage

We shall embrace
new ideas and business



Trust

We shall believe in our
employees and other
stakeholders



Commitment

We shall stand by our promises
and adhere to the highest
business standards

When it comes to choosing a path towards growth, we choose the sustainable one.

At Adani Group, sustainability goes beyond a tick-in-the-box. It is an essential step toward the future and our goal of Nation Building. Every partnership, every investment and initiative at the Group has been established while keeping sustainability at the heart of our approach. In alignment with these beliefs, we express our commitment to the Sustainable Development Goals (SDGs) set by the United Nations, focusing on areas in which the Group is uniquely positioned to create sustained and scalable impact.

We have rigorously mapped our emissions and planet-related metrics for all our businesses. We adhere to transparency in our environmental footprint and actions through globally reputed disclosure and validation platforms.

For each of our businesses, we also aim to be sector leaders in reducing direct emissions, sourcing renewable energy and working with our value chain partners to reduce our indirect emissions.

To reiterate our commitment to sustainability, we are continuously enhancing these initiatives further, and all future investments have been aligned with a key focus on preserving the environment. We aim to use the best possible technologies and resources to create solutions that not only bring growth, but goodness too.

Sustainable Development Goals



Environment

- Climate ambitions and disclosures in alignment with CDP, TCFD and SBTi
- Certified Environment Management System ISO14001
- Externally Assured Public Disclosure on auditable standards developed by GRI & IIRC
- Energy Management System ISO50001
- Biodiversity Management and Conservation Plans

Social

- 'Zero Harm Culture' approach to safety
- Promoting diversity and inclusion
- Skill development and sustainable livelihood promotion
- Signatory and annual progress report to UNGC
- Certified Safety Management System - ISO 45001
- Commitment to Social Accountability - SA8000
- Certified Quality Management System - ISO 9001

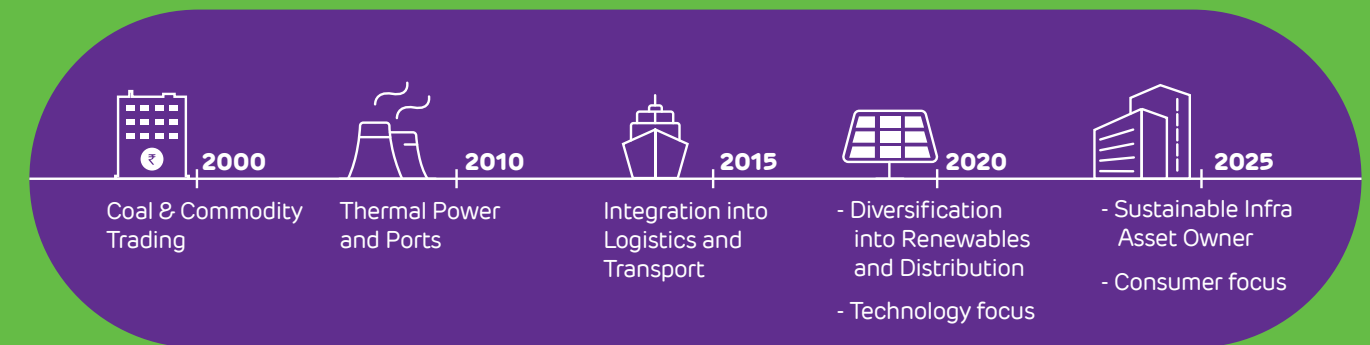
Key Milestones:

- 25 GW of renewable power generation capacity
- SBTi commitment and target setting
- Water Neutrality and Alliance for Water Stewardship Certification
- Signatory to IBBI

Governance

- Policy-driven and top-down approach
- Code of Conduct for all areas
- Diversified Board in all BUs
- Enterprise Risk Management (Basis COSO principle)
- Zero waste-to-landfill at sites
- ESG disclosures in alignment with relevant national and international platforms
- Touching 3 million+ lives in areas of education, healthcare and livelihood

Journey Towards Sustainability



Going Forward: Adani's ESG Goals by FY30

- Become the world's largest renewable power generating company by 2030
- Align or exceed India's NDC target of achieving 33-35% emission intensity reduction
- Over \$20 bn investment in RE Generation, Component Manufacturing and Transmission & Distribution
- First Indian port business in India to get to operational Net-Zero by 2025
- First Indian data centre company to power all its data centres with renewable energy

Creating immense value by keeping pace with the changing times.

Phase 1

Ports to logistics platform



12 ports in India, 5 logistics parks –Largest transport utility



13.61 GW of thermal power generation capacity



AWL has the largest range of edible oils with other FMCG items

Phase 2

Energy and gas utility platform



18.8k CKT km of transmission line, including the longest HVDC line



Over 20.4 GW* of renewable power generation capacity portfolio



127 districts in the gas distribution network

Phase 3

Transformational opportunities to provide the quantum leap



8 airports in India



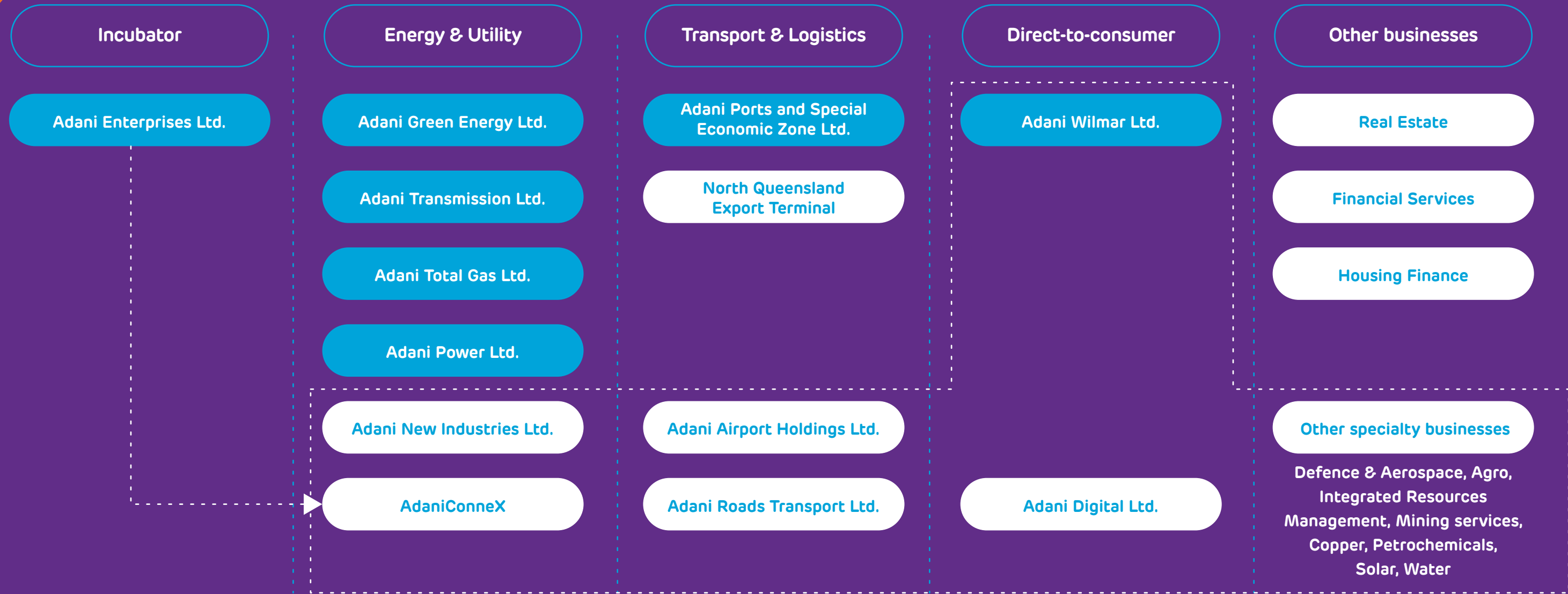
Harnessing expertise in infrastructure to cater to the growing demand of the digital economy



Wastewater treatment & desalination projects

Uplifting lives in more ways than one.

Adani Group Portfolio



 Represents public traded listed verticals

Diversifying businesses to meet our core objective of Nation Building.

The virtues of speed, scalability and sustainability are essential for any organisation to achieve excellence and growth. With our diverse businesses and global outreach, we deliver smart solutions to our customers that are rooted in each of these virtues.

Contributing to India's Growth Story - Adani Group at a glance

Diverse businesses to meet our core objective of Nation Building.

Workforce
Over **26000**

Renewable Power
5.4 GW*

Transmission
14279 CKT KM*

Cargo Handled across Ports
312 MMT

Solar Manufacturing
3.5 GW Capacity

Edible Oil
18.8% Market Share

City Gas Distribution Volume
687 MMSCM

Agri Fresh
22000 MT Capacity

NBFC
50000 Customers

Thermal Power Generation
13.61 GW* (excluding ATLS 500 MW)

Realty
1.5 MN. SQ. M
Spaces delivered

Integrated Resources Management
64.4 MMT Operational Capacity

Mining Services
27.7 MMT
(Production from 5 mines)

Passengers Handled at Airports
37 MN

Ports and Logistics | Power | Transmission | Renewables
Natural Resources | Agri Logistics | Edible Oil | Gas Distribution
Real Estate | NBFC | Aerospace and Defence | Roads, Metro, Rail and Water
Data Center | Airports | Agri Fresh | Cement

Note: Figures as per Annual Report FY22 | *Operating Capacity as on March 2022



Adani Green Energy Ltd.

An environment free from carbon emissions, an environment where every child can grow up breathing pollution-free air - that is the environment we dream of creating and having and, to a certain extent, managing to enrich lives with our renewable energy plants. Adani Renewables (Adani Green Energy Limited) is one of India's largest renewable energy companies, pioneering an effort to help India transition to renewable power generation. We develop, build, own, operate and maintain utility-scale grid-connected solar and wind projects. The electricity produced is supplied to central and state government entities and government-backed corporations. Currently, AGEL has an energy portfolio of over 20.4 GW with a 5.4 GW operational portfolio.

Verticals:

Solar Energy

Wind Energy

Hybrid Energy



Solar Energy

Nearly half a decade ago, we were the fastest of the starting blocks, having set up the largest solar power plant then in the world at Kamuthi in Tamil Nadu. AGEL's pursuit of growing our renewable portfolio has been second to none. We are probably driving one of the fastest ever de-carbonisation programs, given our existing footprints and robust pipeline. Our vision is to become the world's largest solar power company by 2025 and the largest renewable power company by 2030. Our existing portfolio of renewable power generating assets stands at over 5.4 GW, which is expected to increase with organic and inorganic growth plans.

The Adani Group has committed to investing over 70% of its budgeted Capex of the energy vertical into clean energy and energy-efficient systems. As a testimony to our commitment, our renewable energy portfolio in FY-17 was 748 MW - which saw a 56% growth yearly, resulting in 5410 MW in FY-22. French energy major TotalEnergies investment to acquire a 50% stake in an entity housing 2353 MW operational solar projects is a testament to the fact that AGEL is the most reliable and futuristic renewable company in India

Wind Energy

Harnessing the power of wind energy can provide RE power to the grid throughout the day with relatively higher CUF. We develop, build, own, operate and maintain utility-scale grid-connected wind farm projects and generate revenue through the sale of electricity to central and state government entities and government-backed corporations.

For wind project development, we continuously evaluate various regions of the country for wind

resource potential. We have already installed many wind-masts pan-India in resource-rich areas of our country. This has allowed us to confirm the site wind resource potential and enabled micro-siting.

Adoption of higher efficiency machines, farm-level aggregation of wind machines, advanced algorithms for resource identification, and optimization of last-mile connectivity of wind turbines has led to enhanced efficiencies.

Hybrid Energy

Variability in solar and wind generation has emerged as a concern in large-scale adoption of renewables since it contributes a major share of the energy mix. The hybridisation of wind and solar plants is a developing solution that will reduce this variability due to the complementary nature of their generation profile - solar generation is higher during the day, while wind generation can be higher at night.

Hybrid projects would have much higher capacity utilisation, thus, removing the intermittency challenge. Such projects also enjoy the additional benefit of reduced in costs associated with sharing transmission lines. AGEL's approach of thorough inspection to identify good locations for hybrid energy and to create a proactive transmission plan alignment with in-depth insights about resource/generation potential has become the largest hybrid portfolio owner in the country.

Our USPs

-  Deep know-how of regulatory landscape
-  Well-established relationships across the energy ecosystem
-  Timely execution of large or complex assets
-  Operational expertise
-  Geography spread
-  Competitive project cost



Adani Ports and Special Economic Zone Ltd.

Everyone has a growth story. But when the story results in the upliftment of the lives of farmers and their families, or small-scale businessmen and their customers, the nation and its future, it advances into a story of goodness. Adani Ports and Special Economic Zone Ltd. is bridging India to the world, erasing all limitations of geographies with faster, more efficient movements.

Verticals:

Ports

Logistics

Agri Logistics

SEZ



Ports

Adani Ports and Special Economic Zone Limited (APSEZ) is India's largest commercial port operator, contributing to the country's growing trade. It's spread across 12 domestic ports in seven maritime states – Gujarat, Goa, Kerala, Andhra Pradesh, Maharashtra, Tamil Nadu, and Odisha – lend it a national presence. The port facilities are equipped with the latest cargo-handling infrastructure, which is both best-in-class and capable of handling the largest vessels calling at Indian shores. Our ports can handle diverse cargo – dry cargo, liquid gas, crude, and containers.

Logistics

Adani Logistics Ltd, a subsidiary of APSEZ, is a pan-India end-to-end logistics services provider – asset and service based – across Container, Bulk, Break-bulk, Chemical, Auto and Liquid industries. It operates six logistics parks located at Patli in Haryana, Kila Raipur and Kanech in Punjab, Kishangarh in Rajasthan, Nagpur in Maharashtra and Malur in Karnataka. With the ability to handle 600,000 twenty-foot equivalent units (TEUs) annually, the Adani Logistics business is growing at a rapid pace.



Agri Logistics

Those who feed us deserve their fair share. We at Adani ensure that farmers get their due credit for every drop of sweat they've shed in generating the best quality produce for the nation. We rely on our scale to bring about this goodness. Adani Agri Logistics is a pioneer in bulk handling, storage, and transportation (distribution) of food grains and providing an end-to-end bulk supply chain solution to the Food Corporation of India and various state governments. Fifteen storage infrastructure facilities are in operation, and three new facilities (Panipat, Kannauj and Dhamora) have been commissioned. The business connected major foodgrain-producing states (Punjab, Haryana and Madhya Pradesh) with consumption centres in Karnataka, Tamil Nadu, Maharashtra, West Bengal and Gujarat through a pan-India network of procurement and distribution silos.

SEZ

Spanning across an area of 15,000 hectares and located on India's vibrant west coast in the industrialised and investor-friendly state of Gujarat, is the Mundra Economic Hub, the gateway for Indian exports and imports. It is India's largest port-based multi product manufacturing zone.



Adani Transmission Ltd.

Transmission

The aim of goodness is not attained by ensuring unlimited availability of power but by generating happiness and creating a sustainable living for people affected by it, while maintaining a greener environment for generations to come. Adani Transmission Limited (ATL) is one of the largest private sector power transmission companies in India, with a presence across the western and northern regions of India. The company has been working towards helping people realise their dreams no matter what time of the day it is. We primarily aim to address the vast potential in India's transmission sector. We currently operate more than 14,279 circuit km of transmission lines and around 20,765 MVA of power transformation capacity. We have invested in the latest technologies, resulting in the highest network availability of over 99.70% in the country, which corresponds to the best global standards.

Electricity

A brighter future or a hopeful ambition, the path towards empowerment or yet another lit kitchen is when the fruits of growth are sweeter than growth itself, and goodness fuels the journey forward. Adani Electricity Mumbai Ltd (AEML), a majority-owned subsidiary of Adani Transmission Ltd, is into Power Generation, Transmission and Retail Electricity Distribution. It serves over 12 million consumers spread across 400 sq. km in Mumbai and its suburbs with 99.9% reliability, one of the highest in the country. In the maximum city, dreams run the show, and for millions of Mumbaikars, the fast-paced life contrived to realise them is powered by an uninterrupted supply of electricity. As Mumbai's largest and most efficient power distribution network, Adani Electricity meets close to 2,000 MW of power demand. It provides world-class customer care services with the help of advanced technologies. Adani Electricity plans to expand its presence in newer geographies in pursuit of India's vision of 'Power for All.'



Adani Total Gas Ltd.

Life feels no less than a celebration when one can return home to piping hot comfort food after a long day at work. We make this joy possible with our network of over 8,000 km of pipeline distributing gas to kitchens across the country. With over 2,163 industrial units, over 5,85,000 households, over 4412 commercial units and more than 334 CNG stations, Adani Total Gas Ltd is the largest private sector CGD player in India with significant growth opportunities. A focused 'Pure Play Gas Marketing and Distribution' entity, with its expanding pipeline network, promises to fuel the growing aspirations of the nation.

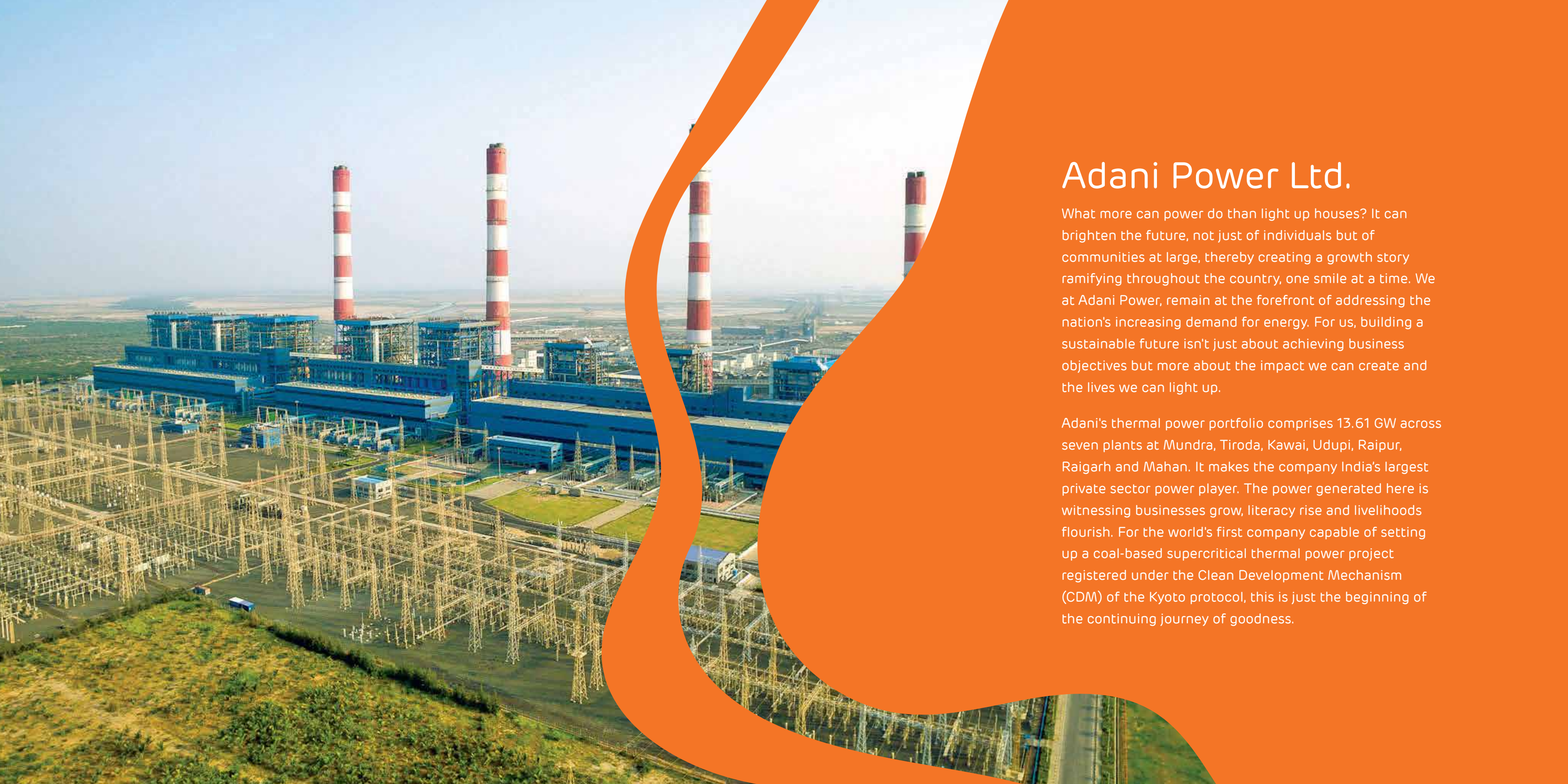
Verticals:

Residential PNG

Commercial PNG

Industrial PNG

* ATGL is 50:50 venture between Adani Gas and TotalEnergies.



Adani Power Ltd.

What more can power do than light up houses? It can brighten the future, not just of individuals but of communities at large, thereby creating a growth story ramifying throughout the country, one smile at a time. We at Adani Power, remain at the forefront of addressing the nation's increasing demand for energy. For us, building a sustainable future isn't just about achieving business objectives but more about the impact we can create and the lives we can light up.

Adani's thermal power portfolio comprises 13.61 GW across seven plants at Mundra, Tiroda, Kawai, Udipi, Raipur, Raigarh and Mahan. It makes the company India's largest private sector power player. The power generated here is witnessing businesses grow, literacy rise and livelihoods flourish. For the world's first company capable of setting up a coal-based supercritical thermal power project registered under the Clean Development Mechanism (CDM) of the Kyoto protocol, this is just the beginning of the continuing journey of goodness.



Adani Enterprises Ltd.

Growth is entitled to change, but the goodness that it shapes is everlasting. Adani Enterprises Limited, the flagship entity of the Adani Group, by operating as the fastest-growing, diversified Group with business interests across natural resources, agri storage infrastructure and services, edible oil, defence and aerospace, airports, data centres and solar module manufacturing, is ensuring the impact trickles down to the remotest corners of the country. When the electricity reaches every household through timely availability of resources, access to basic necessities is enjoyed the way it is meant to be, and a farmer is able to feed his family heartily only because he gets his fair share for delivering quality food grains, which is stored and distributed most efficiently while providing a healthy cooking medium. Through Defence and Aerospace, we are committed to helping India achieve self-reliance in defence & security. Turning India's transit gateways into world-class destinations, we are committed to offering the best-in-class airport infrastructure to passengers, ensuring the most seamless and secure airport experience. For us, the nation is brimming with opportunities that can help bring about a change. In doing so, we contribute to the creation of a better world.

Verticals:

Integrated Resources Management

Natural Resources

Adani Wilmar*

Agri Fresh

Defence and Aerospace

Roads, Metro, Rail and Water

Solar Manufacturing

Airports

Adani Australia

Data Centre**



Solar Manufacturing

Contributing to the nation's journey of becoming self-reliant in terms of Energy Security, we ventured into a new era of solar revolution for India, i.e. Solar PV Manufacturing, in 2017. Adani Solar, our PV manufacturing arm, is India's first and largest vertically integrated solar company with a 3.5 GW of PV Solar Cell and module manufacturing capacity that offers products along with services across the spectrum of photovoltaics manufacturing.

The unit is located at Mundra, Gujarat, that plays host to the entire solar manufacturing ecosystem from cell to modules, including ancillaries (EVA, Backsheet, Aluminium Frame, Glass, Junction Box, Trackers, etc.)

We will be setting up facilities to manufacture Polysilicon, ingots, wafer, cell, and modules under the aegis of the Make-in-India movement. We are also planning to set up the ancillary units to support the entire solar value chain. Once operational, we will become India's first and one of the largest fully integrated solar companies in the world.



Adani Wilmar Limited

Adani Wilmar Limited (AWL) is a joint venture incorporated in January 1999 between the Adani Group - India's fastest-growing diversified portfolio of businesses and Wilmar International Limited - Singapore, Asia's leading agribusiness group. Adani Wilmar Limited is a newly listed company from Adani Enterprises Limited and is one of the fastest-growing food FMCG companies in India. The company has the most extensive range of edible oils, spanning the categories of Soya, Sun, Mustard, Rice bran, Groundnut, Cottonseed, and functional oils. Besides edible oil, AWL has also forayed into packed Basmati Rice, Pulses, Soya Chunks, Besan, Sugar, and Wheat Flour. The company has extended its offering basket with the introduction of soap under the Alife brand. The product portfolio of Adani Wilmar spans various brands along with their flagship brand – Fortune. Adani Wilmar Limited also caters to institutional demand through its industry essential range, which includes bulk packs of consumer essentials, Lauric & Bakery fats, Castor Oil derivatives, Oleo chemicals and Soya value-added products.



Agri Fresh

Adani Agri Fresh established its presence in the farming sector through world-class packaging operations and storage facilities in Himachal and hi-tech farming setup in Gujarat. These services ensure the selection of only the highest grade of fruit produce for storage and consumption. We have pioneered the controlled atmosphere storage technology for apples, transforming the apple growing and storage ecosystem of Himachal Pradesh. This business model has helped apple farmers across the state in creating for themselves a flourishing livelihood. Adani Agri Fresh is also into retailing fresh fruits under the brand name 'Farm-Pik' with a strong grower base.



Natural Resources

Electricity is an essential tool to empower humanity, especially for a country like India, where per capita power consumption is much lower than that of comparable nations. While progressive enterprises such as the Adani Group have leapt in promoting environment-friendly solar and wind power, fossil fuel continues to dominate the country's energy mix. The Natural Resources division of Adani Group caters to the energy and infrastructure appetite of an ever-growing nation, adopting the best responsible practices. The portfolio comprises Integrated Resources Management, Iron Ore, Minerals, Bunkering, Mining, Cement and Aggregate Businesses.

We bridge the gap between demand and supply of coal through a combination of imports and responsible mining. Besides contributing to domestic production with the help of environment-friendly practices, we have also developed a strong supplier base in Indonesia, South Africa, Australia, the USA, and Russia, among other major coal-producing nations worldwide. Its success has enthused many more mining lease holders to embrace this progressive model to produce other minerals and metals efficiently and cost-effectively. We continue to explore new opportunities in this emerging area and have diversified into the production of iron ore, to begin with. Our vision of achieving energy security for the nation is gradually transforming local



Defence and Aerospace

India aspires to be amongst the world's top five nations in defence and aerospace by reducing its current dependence on military imports and by bolstering defence manufacturing through indigenous private defence firms. This is done to ensure an advanced infrastructure that aligns with the real heroes of the nation who devote their lives to the line of defence. Adani Defence and Aerospace leads Adani Group's foray into defence and aerospace manufacturing to play an instrumental role in helping transform India into a destination for world-class defence and aerospace manufacturing, aligned with the Make in India initiative. Driven by our values of commitment, trust and courage, we are enhancing India's defence and

industrial capabilities and helping build a secure nation. We aim to achieve this by:

- Focusing on platforms and technologies of critical importance to assert India's military competence and help meet emerging security challenges at our borders
- Collaborating with committed global partners for the transfer of technology and skills
- Helping develop and grow the dynamic MSMEs, which is critical for a sustainable ecosystem in India
- Focus on capabilities critical for true indigenization, including design, system integration, maintenance and upgrade in India



Airports

The Adani Group forayed into the civil aviation sector with a vision to leverage its rich experience of building stellar infrastructure in transforming Indian airports. In 2019, it won the mandate to modernize and operate the Airports Authority of India-run airports in six cities of Ahmedabad, Lucknow, Jaipur, Thiruvananthapuram, Guwahati and Mangaluru for 50 years as a concessionaire. Subsequently, it took over the control of six of these airports and has a majority stake in Mumbai International Airport Limited, which includes the mandate to build the Navi Mumbai International Airport. With eight airports in its management and development portfolio, AAHL is now India's largest airport infrastructure company, accounting for 25% of airport footfalls and controlling 33% of India's air cargo traffic. Collectively, Adani caters to more than 80 million passengers per annum.

Airports presence across India:

Ahmedabad | Thiruvananthapuram | Lucknow | Mangaluru | Guwahati | Jaipur
Mumbai | Navi Mumbai*

*Navi Mumbai international is a greenfield project currently under construction phase.

Adani Realty

Your dream life lies beyond the carpet area of what you believe is possible. Adani Realty is the real estate arm of India's one of the leading infrastructure and development entities - Adani Group. With a commitment to getting India at par with the most advanced countries around the world, we have begun development in our most promising cities, integrating the finest design aesthetics with cutting-edge construction technology. As part of the Adani Group, we have a legacy of Trust and Excellence we live up to, a fact that has driven us to achieve a lot in a relatively short period of time. Adani Realty has been developing residential, commercial, and social club projects of over 1.88 Mn sq. metres under development in aggregate in Ahmedabad, Mumbai, Pune and Gurugram. We aim to revolutionise real estate, keeping in mind the varied aspirations and lifestyles of new-age India. Set apart by an abundance of land for development, meticulous planning, intelligent use of technology and the speed of execution, within a little over 12 years of our inception, we have delivered more than 1.5 Mn sq. metres of space delivered to over 7000 families. Our vision is perfectly encapsulated in our philosophy of The Good Life, in which we have conceptualised lifestyles inspired by your biggest dreams and closest relationships. We have been recognised as one of Asia's top 100 brands and are committed to becoming one of India's leading super brands in the realty sector.



Adani Capital

Set up in 2017, Adani Capital is a NBFC and aims to position itself as a premium financial services firm in the country by fostering an inclusive entrepreneurial ecosystem. Adani Capital aims to empower micro and small entrepreneurs like farmers, transporters and small businessmen by providing them with tailored financial solutions and adopting the best practices. It operates in over 150 branches in the states of Gujarat, Maharashtra, Rajasthan, Karnataka, Andhra Pradesh, Telangana, Uttar Pradesh, Madhya Pradesh and Tamil Nadu and has financed over 50,000 entrepreneurs borrowers. Adani Capital offers specialized financial products like Farm Equipment Loans, Commercial Vehicle Loans, Supply Chain Finance, Business and Corporate Loans.

Adani Housing Finance

Adani Housing Finance is the affordable housing finance division of the Adani Group. It envisions the attainment of the "Housing for All" objective for the citizens of India. Adani Housing Finance aims to meet the housing needs of home aspirants through easy financing solutions and simplified lending processes. It operates in over 50 branches in the states of Gujarat, Maharashtra, Madhya Pradesh and Rajasthan and has financed over 5000 homeowners. Apart from Home Loans, the company's product portfolio also comprises Loan against Property for the purpose of business expansion and personal use.

Adani Renewables - Australia

Adani Renewables Australia is part of the Adani Group's world-leading renewable energy portfolio that is helping progress the global transition to a lower emissions future. Its first Australian solar farm at Rugby Run, near Moranbah in central Queensland, was commissioned in 2019. Rugby Run supplies 65MW of renewable energy to power about 23,000 Queensland homes and is among Australia's best-performing solar-energy assets.



North Queensland Export Terminal

Adani's North Queensland Export Terminal (NQXT) is a dedicated deep-water coal export terminal that services and supports Australia's significant resources sector and the community in which it operates.

The NQXT has a nameplate capacity of 50 million tonnes per annum, providing strategic access to nearly a dozen major resource production companies and supporting the Queensland and Australian economies.

The NQXT has been operating safely, responsibly, and efficiently in central Queensland for more than three decades. The multi-user export cargo handling facility is located in the Port of Abbot Point, one of only three major resource ports within 200km of the Bowen Basin, one of Australia's major resource provinces. Adani's Abbot Point Operations manage the operations of the terminal.

Bowen Rail Company and the Carmichael Rail Network

Adani's Bowen Rail Company is combining world-leading technology and clever solutions to advance Australia's freight industry's safety, environmental and economic standards.

The Bowen Rail Company connects Queensland's high-quality resources producers to the North Queensland Export Terminal and international markets. Our operations support the community of Bowen and drive economic prosperity for the nation.

The Carmichael Rail Network is a 200-kilometre multi-user railway that connects central Queensland's Galilee Basin mining region to the Newlands rail line and Adani's North Queensland Export Terminal. The Bowen Rail Company is the rail operator on the Carmichael Rail Network, and Bravus' Carmichael Mine was the railway's foundation customer.

The railway was designed to carry 40 million tonnes per annum and has the capacity for further expansion.



Carmichael Mine

Adani company Bravus Mining & Resources operates the Carmichael Mine in central Queensland.

The Carmichael Mine is an open-cut thermal coal mine in the Galilee Basin. The nearest town is Clermont, about 160km away, and the mine is more than 300 km inland from the Queensland coast. Carmichael Mine produces about 10 million tonnes of coal each year for the export market. It is one of more than 100 coal mines in Australia.

Bravus focuses on local jobs and procurement, ensuring we contribute positively to the communities in which we operate.

We are one of Australia's leading responsible miners. We are proudly local, supporting regional communities and businesses to grow sustainably.





Venturing into new avenues

- Data Centre
- Road, Metro, Rail and Water
- Digital
- Cement
- Copper
- Petrochemicals
- Green Hydrogen



Data Centre

As India's internet economy continues to be on a surge, there is an increasing need to build data centres to ensure seamless, uninterrupted data consumption and storage.

The growing smartphone subscribers with rising monthly mobile data traffic, coupled with rising broadband penetration and increasing digital transactions per year - will create an enormous need to collect, store, process and distribute data.

We partnered with EdgeConneX, a company with a decade's experience in serving global cloud service providers in mature markets and a flexible mindset to adapt to the local requirements when entering new geographies. The two companies' complementary strengths shall help disrupt the industry with unprecedented scale, speed, and quality.

Adani Enterprises Ltd (AEL) is the only company with inherent capabilities to build data centres across the country.

At AEL, we offer competitive advantages, namely:

- Complete ownership of large land parcels across the country
- Project management capabilities and resources availability
- End-to-end power value chain (generation, transmission and distribution)
- Fibre connectivity and strong network connectivity
- Renewable power generation to ensure sustainability
- Strong policy advocacy credentials
- As a part of our initial plan, we intend to build data centres in the NCR, Mumbai and Chennai.



Digital Labs

Adani Digital Labs is one of the most exciting initiatives of the Adani Group. The objective of ADL is to emerge as the Group's digital arrowhead, investing in cutting-edge technologies that enhance the future-preparedness of conventional businesses and deepen the relevance of modern technology-driven companies.

ADL is being positioned as a strategic catalyst that is expected to enhance the visibility, competitiveness and futuristic orientation of not just a handful of businesses within the Adani Group, but of every single function across every single tier in every single market of every company in the Adani Group.

Pictures used are for representation purpose only

Road, Metro and Rail

To continue our nation-building efforts, we remain committed to building infrastructure to boost India's socioeconomic growth. With multiple infrastructure businesses established across India, we leverage our project management expertise to create synergies for Road, Metro and Rail infrastructure development. Adani Group is confident about positioning itself as a dominant player in the Roads, Metro and Rail sector with its extensive experience in developing infrastructure for National Highways, Expressways, Tunnels, Metro-Rail, and Railways. Adani Road Transport Ltd. has already bagged 14 projects with more than 5,000 lane kms. spread over ten states in India, i.e., Chhattisgarh, Telangana, Andhra Pradesh, Madhya Pradesh, Kerala, Gujarat West Bengal, Odisha, Uttar Pradesh, and Maharashtra. The company has also recently acquired the Maharashtra Border Check Post Network Ltd, which comprises 24 Border Check posts in Maharashtra.



Water

Water remains an integral part of sustainable development initiatives. With growing concerns about the supply and availability of water resources, policymakers are focusing on infrastructure projects that aid its conservation. We propose to build new Sewage Treatment Plants (STPs) and rehabilitate existing STPs. We also focus on opportunities in Irrigation Infrastructure Development, Large Water Supply & Water Distribution Projects and Desalination projects to produce potable water for general consumption or industrial use.



Green Hydrogen

Adani Group will focus on integrated renewable energy generation through solar and wind energy capacities. These initiatives will power electrolyzers to produce green hydrogen. Adani Group will create a pipeline to transport green hydrogen from Khavda to Mundra for manufacturing downstream products.

Pictures used are for representation purpose only

Petrochemicals

The Adani Group is exploring opportunities to develop a petrochemical cluster at Mundra. There will be a growing opportunity to consume green fuels and moderate the national carbon footprint. We aim to produce a range of green fuels and energy to help India decarbonise quickly.

Copper

Copper demand is expected to grow due to sustained urbanisation. Adani Group (through its 100% subsidiary Kutch Copper Limited) intends to emerge as the world's largest single-location Copper smelting complex by 2030. The venture will manufacture Copper and its by-products, precious metals (Gold and Silver) and Sulphuric acid, which can be partly converted to Phosphoric acid. It may also lead to the exploration of value-added downstream opportunities like Copper tubes.



Adani Foundation

Goodness is a practice that ought to be ingrained in those who truly believe in it. We, at Adani, leave no stone unturned to bring happiness and livelihood at every step of our journey towards Nation Building. The Adani Group invests about 2% of its total profit in social initiatives through its CSR arm, Adani Foundation, aiming to lead the wave of goodness at the grassroots level. It exhibits the humane, compassionate and benevolent side of the company. Adani Foundation is touching more than 3.7 million lives in 2409 villages across 16 states through its work in Education, Community Health, Community Infrastructure Development and Sustainable Livelihood Development.



1. Education

Adani Vidya Mandir schools located in Ahmedabad, Bhadreshwar, Surguja and Krishnapatnam provide cost-free quality education to more than 3000 students annually. Adani Vidya Mandir, Ahmedabad (AVMA) is the first cost-free school in India to receive NABET Accreditation by the Quality Council of India (QCI), a renowned benchmark in the field of education. Adani Vidya Mandir, Bhadreshwar received NABET accreditation in March 2022, thus becoming the first state board school in Gujarat to achieve this feat. Adani Vidya Mandir schools have brought about transformative change in imparting education for the holistic development of children belonging to the economically weaker sections of society. The comprehensive model that caters to developmental needs beyond the school curriculum has been fruitful in improving academic outcomes and skill-building for future career prospects. Adani Public School in Mundra, Adani Vidyalayas in Tirora and Kawai, Adani DAV Public School in Dhamra, Adani World School in Krishnapatnam and Navchetan Vidyalaya in Hazira provide subsidised education to students. The Foundation has been running the following benchmarking projects since 2018: Gyanodaya – A digital learning mission that has successfully arrested dropout rates, catalysed an increase in attendance rates and given tangible results of students' performance in the board examinations. The project that began in 2018 with 50 schools has now reached 70,000+ students across 284 schools in the district.

Utthan in Gujarat, Mumbai and Odisha empowers government primary schools with a special focus on mainstreaming progressive learners and empowering the teachers.

2. Community Health

Adani Foundation firmly believes that ensuring and improving the overall healthcare of the citizens can directly result in the nation's economic growth. There are 16 Rural Clinics and Wellness Centres, serving around 29000 people annually. The Foundation also operates Mobile Health Care Units (MHCU), providing on-the-spot medical assistance to patients in remote locations. Currently, the MHCUs attend to 2 Lakh people annually, on average. Health camps are organised at regular seasonal/need-based intervals to meet the community's specific needs.

Gujarat Adani Institute of Medical Sciences (GAIMS) and GK General Hospital (GKGH): GAIMS is the first Public-Private-Partnership (PPP) endeavour between the Government of Gujarat and the Adani Education & Research Foundation. G. K. General Hospital (GKGH, attached teaching hospital) is the only multi-speciality modern teaching district hospital in Kutch. GKGH is often the last ray of hope for thousands of patients who come here from different parts of the district. It provides treatment to all socioeconomic classes of patients, particularly the poorest of poor patients. On average, 1,700 patients take medical benefits from the hospital every day.

3. Sustainable Livelihood Development

Adani Foundation aims at promoting the growth and development of marginalized sections by promoting livelihood security. The programs span from skilling to offering support in market linkages to creating the Self-Help Groups (SHGs) to the adoption of new and innovative techniques in crop production, and animal husbandry. It also supports bringing alternate livelihood to the fishermen community. The Foundation is empowering women through creating over 257 SHGs, covering 2735 members. These SHGs are undertaking various income-generating activities, ensuring additional income for families.

4. Community Infrastructure Development

Community infrastructure bears a direct impact on the standard of living and the micro economy of the community. The Adani Foundation has worked towards improving the infrastructure in numerous rural and migrant populations.

Water Conservation: The Foundation has constructed 21 check dams and revived 375 farm ponds and streams across various geographies. This initiative has helped boost the water storage capacity to 79,86,070 m³ bringing 18,828 acres of land under irrigation.

SuPoshan: SuPoshan is targeted towards breaking the cycle of anaemia in women and malnourishment in children below the age of 5 years. The initiative is spread across 12 states in more than 2.22 lakh households. SuPoshan Sanginis, the community members, ensure the proper medical and social support to encourage mothers to adopt a healthy lifestyle.

Saksham: Saksham or Adani Skill Development Programme (ASDC) is a skilling program that focuses on bridging the skill gap among the youth, making them employable and thus, contributing to nation-building. The program is in line with the Government of India's Skill India Mission. Saksham has partnered with the National Skill Development Corporation (NSDC) and has trained more than 96000 young persons. Its innovative courses include simulator-based crane operation, 3D printing and welding through Augmented Reality. Currently, there are more than 30 Saksham centres operational across 11 states in India, offering skill training in 65 plus trades.

Swachhagraha: Swachhagraha, inspired by one of the largest pre-independent mass movements in India – 'Satyagraha', is aimed at encouraging people to get involved and take action towards 'Creating a Culture of Cleanliness'. The program focuses on four key themes: Waste Management and Littering, Sanitation, Personal Hygiene and Toilet Etiquettes.

Udaan: Udaan encourages young minds to develop an interest in all sorts of enterprises and encourages them to dream big in life. Under this initiative, the Adani Foundation takes students on an exposure visit to their power plants and ports, where the students get an opportunity to experience the scale of the businesses. So far, more than 3.48L students and teachers from 5200 institutions have participated in Project Udaan.



Group Safety

Occupational Health & Safety (OH&S)

"One of the fundamental principles of **Growth with Goodness** is taking care of people through the realms of Zero Harm culture."

OH&S is an integral part of Adani's activities, policies, processes & business operations to achieve our OH&S vision of "To be the Globally admired OH&S Leader in the Infrastructure space".

Adani's conviction is to promote a "Culture of Care" so that every activity is performed safely, which facilitates the continual growth and sustainability of our businesses. This is envisioned in our business theme, "Growth with Goodness".

We believe that safety is one of the most consensual aspects of the Group. It is a subject that resonates with organisational values in improving the overall performance and growth of the organisation.

#SafetyCulture

"#SafetyCulture" is Adani's flagship brand identity for promoting the safety culture under which all safety interventions, programs & engagements are incubated and deployed across the Group.



Responsive Safety Organization

Key enablers to create Generative Safety Culture at Adani are established to ensure the '**Top Down**' & '**Bottom's Up**' approaches.

- Adani Visible Leadership: 10 Commandments for establishing an effective safety culture through Visible Leadership.
- Globally benchmarked Group Safety Standards, Directives & Policy Frameworks.
- Flagship Safety Leadership Development Program – 'Awakening.'
- Design for Safety Concept for Adani Businesses
- 'Best in Class' Safety programs on Vulnerability Risk Assessment, Safety Risks Field Audits etc. for gaining a competitive advantage.
- Positive Performance Culture evaluated through Safety Performance Indicator Scorecards.
- Collaboration with IIT Kharagpur to co-create a custom-made certificate course for Adani businesses on Logistics and Process Safety Management. It aims to set a unique example in Indian industries, which will develop 'Future Ready' Safety Leaders.

Awards & Accolades, 2021-22

- Green Tech Safety Award in Safety Excellence Category – Transmissions & Thermal Business
- EHS Excellence Award 2021 by the Confederation of Indian Industries (CII) – Adani Renewables
- Recognition by National Highway Authority of India (NHAI) on Safe Million Man-hrs.– RMRW



People and Culture

Our people are the key drivers of our core philosophy of Growth with Goodness. As a people-centric organisation, we invest in our people and empower them to create enriching careers with us. Our dynamic work environment nurtures individuality and intellectual curiosity, and encourages creative thinking.

We believe that our workforce is our competitive advantage. Driving our vision and mission forward, it is our 23,000+ strong team of nation-builders that relentlessly works every single day to create an extraordinary value for our customers and stakeholders. We perform with energy and enthusiasm, thrive on change, operate on Trust, Commitment, and Courage, and leverage our team's diverse and unique talents in everything we do. We solve problems rapidly and are eager to take on fresh challenges every day. Overall, we are agile, growing rapidly, and as part of the Adani Parivar, you grow with us while becoming co-creators in our nation-building journey.



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